

Scottish Borders Community Planning Joint Delivery Team

Wednesday 22nd January 2014

1:00- 4:00pm

Committee Room 1, SBC

Present:

Tracey Logan, Chief Executive, SBC (chair)
Alan Brown, Director of Finance and Corporate Services, EHA
Calum Campbell, Chief Executive, NHS Borders
David Cressey, Head of Strategic Policy, SBC
Rob Dickson, Director of Environment & Infrastructure, SBC
Colin Easton, Policy, Planning & Performance Manager, SBC
Stella Everingham, Acting Director of Social Work, SBC
Helen Forsyth, Chief Executive, Berwickshire Housing Association
John Mallin, Group Commander (Borders Area), SRFS
Liz McIntyre, Principal, Borders College
Julia Mulloy, Chief Executive, SBHA
David Rennie, Stakeholder and Partnerships, Scottish Enterprise
David Robertson, Chief Financial Officer, SBC
Margaret Ross, Chief Executive, Waverly Housing
Elaine Torrance, Joint Programme Director for Health & Social Care
Morag Walker, Executive Officer, The Bridge
Jenny Wilkinson, Clerk to the Council, SBC

In Attendance:

Douglas Scott, Shona Smith & Sarah Watters: Strategic Policy Unit, SBC
Maggie Teimey, Scottish Government
David Welch – iMPOWER Consultancy
Susan Yates, Senior Policy, Planning & Performance Officer for CYPPEP, SBC

Apologies:

Barbara Allison, Location Director, Scottish Government
Eric Baijal, Joint Director of Public Health
Andrew Clark, Local Police Commander (Scottish Borders), Police Scotland
Nile Istephan, Chief Executive, Eildon Housing Association
Glenn Rodger, Director of Education and Lifelong Learning, SBC

Summary of Discussion

1. CPP Audit Action Plan – Mapping out the Community Planning Landscape

DC reminded the JDT of the tasks within the CPP Audit Action Plan. SS took each Delivery Team through the consolidation and rationalisation proposals of each map and these will now be amended and distributed.

DC proposed a draft model which aligns each Delivery Team to the SOA priorities:

- Economy and Low Carbon Economic Group
- Reducing Inequalities Group

- Public Sector Reform Group

LMc advised the JDT that she sits on the National Public Sector Reform Group and would be happy to update the JDT on progress and sharing of best practice. TL welcomed this and agreed that the focus should be on client need and how as partners we work together.

DR asked how the model deals with priorities that are cross-cutting ie. Low Carbon. DC agreed that it was cross-cutting, but being in a group gave greater ownership and accountability. CC questioned how individual partners' resources and budgets would fit into the priorities, if it was additionality or included in the strategy. DC thought that it could be both if partners were involved. SW added that some are organisational specific, but we need to examine the impact and measure the actions within the strategies. TL agreed that we need to jointly look at how we best spend our money, in order to maximise the impact within the Scottish Borders, and ensure that we focus on governance that ensures we delivery on our priorities.

RD asked the JDT to consider this concept in regards to Sustainable Transport ie. we all need to make a contribution, but we are still accountable to our own individual organisations. LMcl said that we need to think about "Board to Board" relationships and the roles and responsibilities that people have on these boards

Action: This model was agreed and will now be presented to the CPP Strategic Board on 13th February 2014 for ratification.

See Appendix 1

2. Welcome and Apologies

TL welcomed everyone to the meeting and noted the apologies (above). Introductions were made.

3. Minute of last meeting and matters arising

Approved as a true record of the meeting.

Matters arising (not covered on the agenda):

Item 2

- SBHA and BHA to send links to corporate plans to SW once available
- DC to ensure that an update on Household Survey is on future agenda

Item 4:

- Re: LEADER, RD to progress strategy and business plan through Economy & Infrastructure and report back on the governance of Leader to this group before the submission of a Local Development and Business Plan for the Borders Leader Programme in March

Item 5:

- MW to present outputs of Third Sector Structure at next meeting

Item 6

- DR to progress Joint Resource discussions with partners by end-April. All partners are committed to this but budget setting, business planning etc is just delaying things. RSLs have suggested that they come together and then provide one response. DR is happy to provide support where required

4. Early Years Collaborative Programme Manager

CC introduced the Early Years Collaborative item and asked Susan Yates to speak to the paper. The Early Years Collaborative Programme Manager post is funded up until April 2014, with a programme in place to:

- Reduce infant and maternal mortality
- Assess child development – 27-30 month review
- Assess child development - School age review

The JDT were asked to support the extension of the Early Years Collaborative Programme Manager to December 2014. DR asked if the project had made acceptable progress to date or was the post being extended to allow further progress to be made. CC advised that he was not surprised where project currently was but there was not enough numbers or sample size to judge cause/effect yet. LMc asked if other partners should be spending on this Scottish Government priority, and was CC asking the JDT to test this.

CC replied that the key partners were SBC, NHS and Police Scotland but happy for other partners to contribute. LMc said that Borders College were unable to provide finance but could commit to resources.

Action: The JDT were supportive of the extension of the post to December 2014, but the source of funding would have to be resolved by the key partners (NHS, SBC and Police).

5. Sustainable Transport Review

RD introduced the process and the work undertaken to date, and asked David Welsh from iMPower to take the team through the findings of the review and proposals of how this could be taken forward. David asked the CPP to commit to:

- Sharing relevant transport data and spend data
- Pool transport expenditure to identify a consolidated CPP transport budget
- Accelerate joined up working and systems sharing
- Joint transport procurement and commissioning
- Changing operating patterns and models for staff and assets
- Recognising and responding to the challenges faced by the Third Sector

It was agreed that this was a very complex issue with many organisations delivering a range of social and emergency transport with short and long term funding leading to very diverse service delivery and fragmentation. There is substantial activity but it is disjointed with a lack of collaboration and no strategic direction. A CPP wide arrangement would be more effective and efficient for all partners and significant savings could be achieved, but it must have client benefit and will include changing the way we currently deliver transport. Consideration should be given to mapping out a structure which will identify net benefits appropriate to the input by each partner. It was also acknowledged that the third sector having a significant role to play in the ongoing work of the review.

It was agreed that a Commissioning Board is to be established by the end of March, and a draft Transport Change Programme to be brought to the CPP Joint Delivery Team on the 7th May.

6. Future of Community Justice System

DC outlined the proposals for redesigning the community justice system and a model in which the 8 statutory Community Justice Authorities (CJA) would cease to exist, with responsibility for the planning and delivery of community justice transferring to Community Planning Partnerships. A new national body would also be established to provide independent assurance on delivery of outcomes and to undertake the strategic commissioning of services where appropriate. A further consultation on the scope, structure and governance arrangements for the new body will take place early next year.

7. Health & Social Care Integration

ET gave a presentation on the proposed Health & Social Care Integration Model, which is based on a local approach for Adult Services to deliver outcomes for residents of the Scottish Borders.

The joint Chief Officer appointment will be made in the next few months, and there will be a year of shadow arrangements before full integration in 2015. Borders College would like to be involved in exploring opportunities for HNC/HND courses, and partners agreed to consider potential areas of joint working.

ET also gave an overview of the alternative delivery model appraisal for Adult Social Care Services. HF raised concerns regarding low wages and the lack of care staff, and welcomed the opportunity to be involved in workforce development discussions.

All partners wished to be involved in a proposed stakeholder event to explore the Direct Delivery Service model, and asked that this proposal be taken to the Shadow Board for consideration.

See Appendix 2.

8. Community Empowerment (Scotland) Bill

DS gave an update on this which contains a mixture of proposals including the Community Right to Buy and arrangements for strengthening Community Planning Partnerships, which will be built around national and local accountability. Calum Campbell raised the issue of democratic accountability, stating that NHS Boards are in theory democratically accountable, as they are appointed by ministers, who are elected, but that this is different to the local accountability of elected members. It was agreed that Douglas Scott will clarify this within our response.

9. South of Scotland Alliance

DS updated the Joint Delivery Team on the recent Alliance meeting with the Cabinet Secretary on the 16th December. A Rural Regional Economic Development programme is being developed within the Alliance and it was agreed that DS will bring this programme to the CPP for consideration. The draft will include details on delivering the economic benefits of the Railway, development of a Borders Business park, town centre regeneration, Aim UP, community broadband, and making the

most of the proposed assisted area status along the railway corridor which will enable accessing additional European funding

Action: DS to bring the draft programme to the CPP for consideration

10. AOCB

There was no further business and the Borders response to the South East Scotland Hub consultation and the Borders College Regional Outcome Agreement papers were noted.

11. Next meeting: Wednesday 13th March 2014, 2-4pm:

See Appendix 3.